

# RECOMMENDATION FORM

JOHN F. KENNEDY SCHOOL OF GOVERNMENT – HARVARD UNIVERSITY

- Driving Government Performance**
- Executive Leadership Development**
- Performance Measurement for Effective Management of Nonprofit Organizations**
- Public Financial Management**
- Senior Executive Fellows**
- Senior Executives in National and International Security**
- Senior Executives in State and Local Government**
- Senior Managers in Government**
- Women and Power**

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**Important:** This recommendation is considered a part of the candidate's application, and the admissions committee will take no action until this form is received. All information provided below will be kept confidential and is for use by the admissions committee only.

Name of Applicant \_\_\_\_\_  
*(Last/Family Name) (First/Given Name) (Middle Initial)*

Job Title \_\_\_\_\_

Organization \_\_\_\_\_

Name of Recommender \_\_\_\_\_  
*(Last/Family Name) (First/Given Name) (Middle Initial)*

Title or Position \_\_\_\_\_

Organization \_\_\_\_\_

Office Address, City, State, Zip \_\_\_\_\_

Office Telephone ( ) \_\_\_\_\_ Office Fax ( ) \_\_\_\_\_

Please answer the following questions below or attach additional sheets if necessary.

1. How long and in what capacity have you known the applicant?



